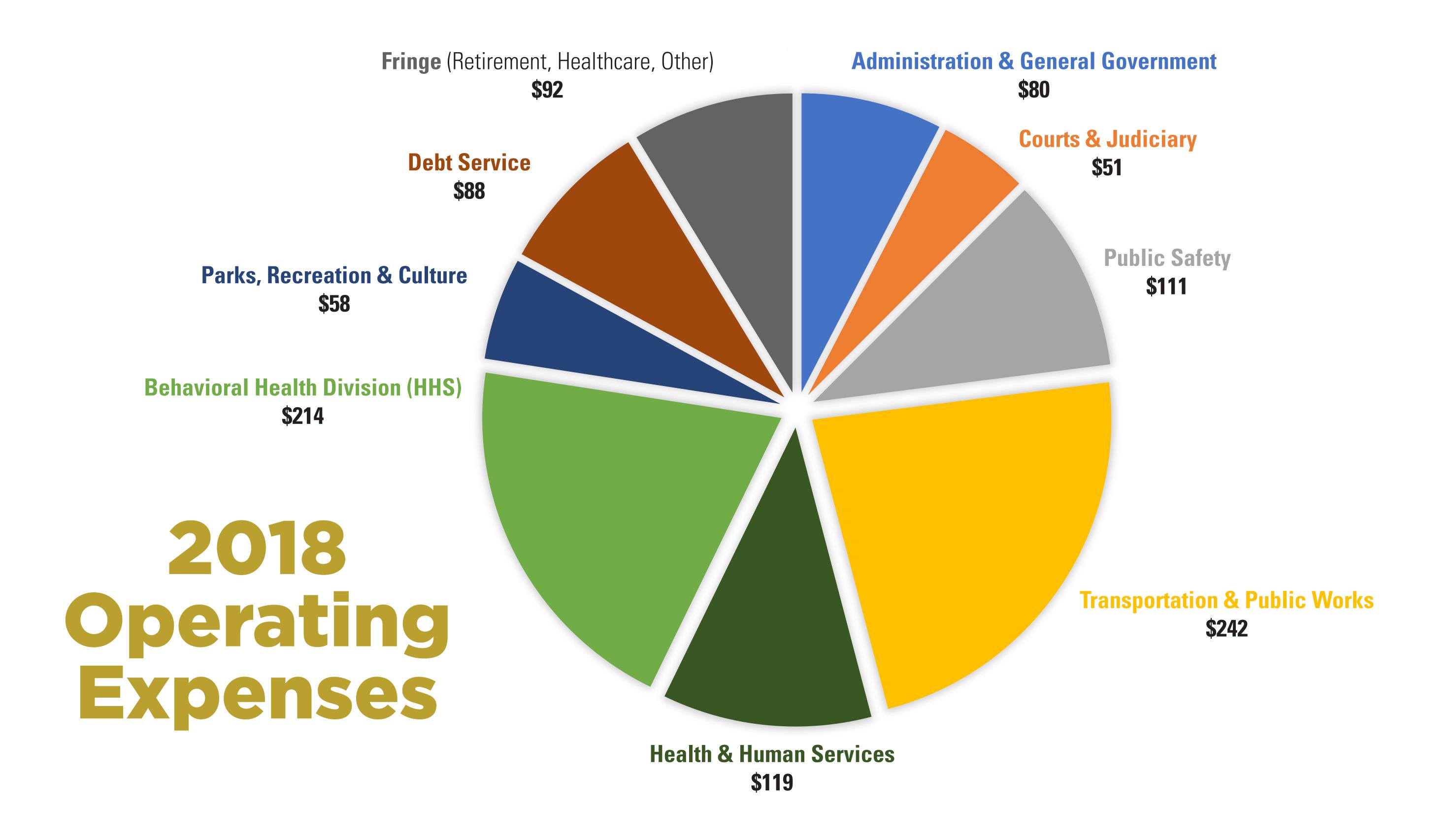
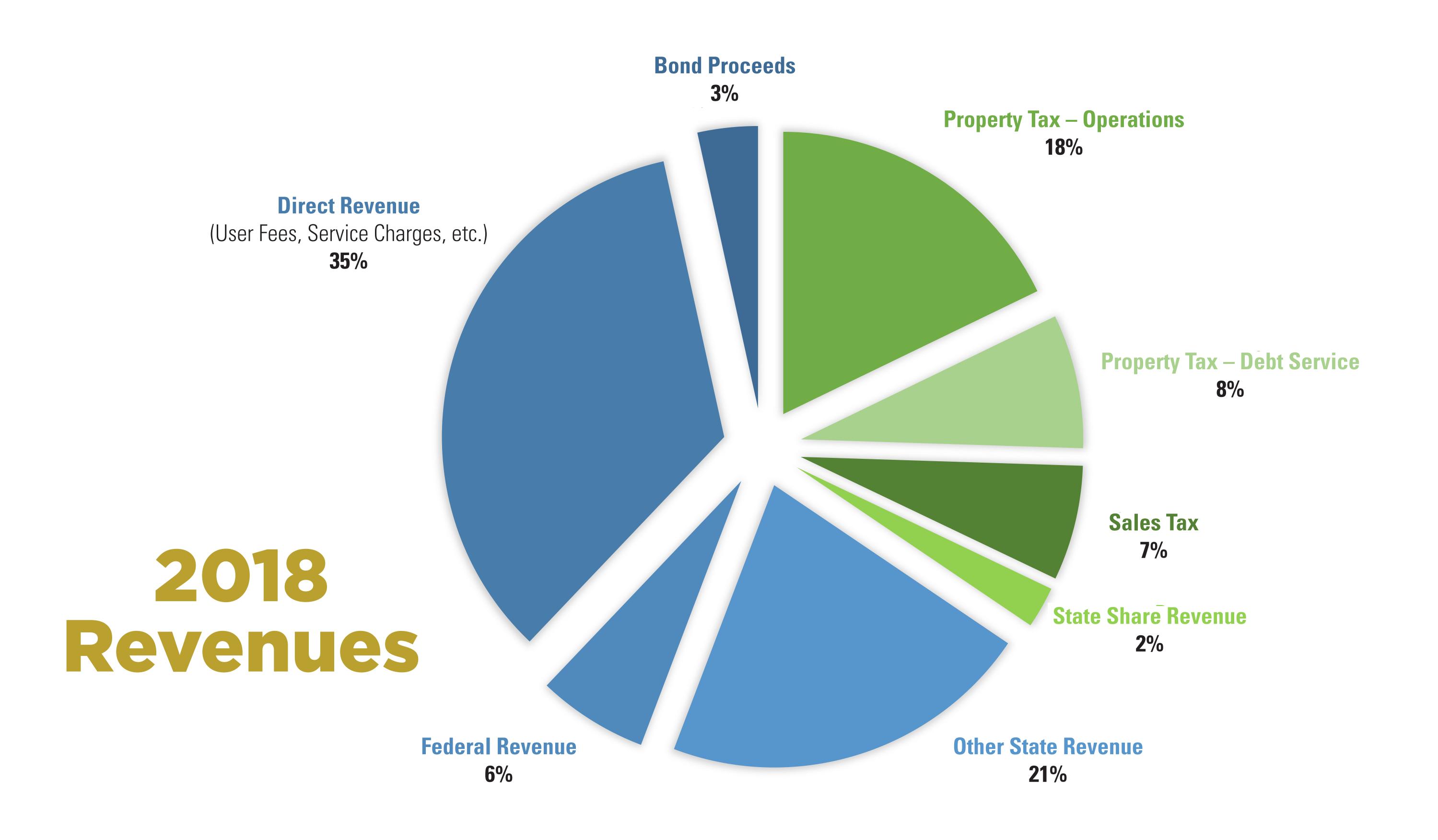
## Where does the money go?

### CURRENT COUNTY BUDGET



## Where does the money come from?

### CURRENT COUNTY BUDGET



# How does the gap happen?

Things just cost more every year.



The same money buys you less every year.



But Milwaukee County is getting back less and less from the state.

**\$1.1 billion** in 2008 > **\$967 million** in 2017

## It could be worse.

Previous actions have reduced the gap.

REDUCING REAL ESTATE FOOTPRINT

\$9.1 million

WORKER'S COMP REFORMS

\$3 million

DEFERRING MAINTENANCE

Since 2000 \$34.7 million

SALARY FREEZES
(2010–16)
\$55.4 million

PENSION CHANGES

\$9.1 million

VEHICLE
REGISTRATION FEE

\$16.7 million

Impact on the 2018 gap:

\$1.82 million

# CLOSING THE GAP

What are our options to increase revenue?

#### **SALES TAXES**

Can't increase without state law changes



### MONEY FROM THE STATE

State aid to counties has stayed flat since 2012, but we are talking to the State about shifting the balance



#### **PROPERTY TAXES**

Only by the amount of net new construction/net new borrowing in Milwaukee County (\$2.9 million)



#### VEHICLE REGISTRATION FEE

Have not reached the maximum we can collect by law



## What are our options to manage expenses?

### NEW WAYS TO DELIVER SERVICES

#### **EXAMPLE**:

Shifting behavioral health services to community-based facilities



#### **WORKING SMARTER**

#### **EXAMPLE**:

New Enterprises Resource System will create major efficiencies in financial/HR management



### CONSOLIDATING APPROACHES

#### **EXAMPLE**:

Moving 5 work order systems to 1



#### MANAGING OVERHEAD

#### **EXAMPLE**:

Energy spending down \$4.4 million in 4 years

